- 1 Farm succession at a crossroads: the interaction among farm characteristics, labour
- 2 market conditions, and gender and birth order effects

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

Abstract

Farm succession is a relevant issue, as it is related to rural and youth migration, sustainability and the ageing of the agricultural sector. Understanding the factors behind the willingness of potential successors to take over the family business is crucial for farm continuity. We examine the factors affecting children's likelihood of carrying on the family business in a sample of 216 potential heirs of Italian horticultural farms. Using local labour market conditions (income gap and employment rate) and surrounding context variables (population density), we plug the farm labour migration/occupational choice theory into farm succession analysis. This approach allows us to treat child succession as the opposite of the choice to migrate out of the farm sector. While farm labour migration theory predicts linear negative effects of labour market/contextual variables on farm transfer, we find that the income gap, employment rates and population density exert both negative and positive effects on child succession, according to their intensity. The pro-succession effects we find suggest that, despite potential threats, the proximity to wealthy areas may represent an opportunity for farm continuity and thriving. We also examine explicitly the effect of child characteristics (gender and birth order), finding that male and first-born potential successors are more likely to take over the family farm, in accordance with results from previous firm succession studies. This finding suggests a persistence of traditional normative beliefs in the agricultural sector.

22

23

Keywords

24	Farm transfer
25	Farmers' ageing
26	Horticulture
27	Rural migration
28	Occupational choice theory
29	
30	Highlights
31	Farm succession (FS) pertains to youth migration, sustainability and agricultural ageing
32	Heirs' features and local labour market/neighbouring conditions affect FS
33	FS is more likely among first-born and male children as a result of normative beliefs
34	We treat FS as the opposite of rural and agricultural labour migration
35	FS is favoured or depressed by neighbouring conditions, according to their intensity
36	
37	1. Introduction
38	It is well known that the structure of agricultural enterprises is family-based in the majority of
39	countries around the world. According to Graeub et al. (2016), 98% of all farms are family-
40	based and concentrate 53% of total agricultural land. In addition, also in those areas with the
41	lowest share of family farms (e.g., South America) they represent the 82% of the total number
42	of farms. In developed countries, the share of family farms ranges from 97% of the European
43	Union (28 countries) to 63% of Australia (Bertoni and Cavicchioli, 2016a). Given the

prominent importance of family farming, it is evident that the perpetuation of agricultural 44 activity is mainly based on intra-family farm succession (Leonard et al., 2017; Chiswell, 45 2016; Lobley et al, 2010). However such a view is challenged by some authors, that points on 46 the increasing role of new entrants in ensuring farming continuity (Joosse and Grubbström, 47 2017). 48 One of the necessary conditions for this transfer is the willingness of potential successors to 49 take over the farm business. However, there are many studies witnessing the intention of 50 young potential heirs to abandon agricultural activity and/or rural areas (Morais et al., 2017b; 51 Bednaríková et al., 2016; Demartini et al., 2015; Chen et al., 2014; Bjarnason and 52 Thorlindsson, 2006). This trend seems to be stronger for young women (Leibert, 2016; 53 Johansson, 2016), also as a consequence of the persistence of patrilineal culture in farming 54 activities (Price, 2012; Heggem, 2014). Even if rural and agricultural migration phenomena 55 do not overlap perfectly, they are undoubtedly connected, and choices and trajectories of 56 individuals and family farms are part of these patterns. A counterpart and consequence of 57 youth migration from agriculture and rural areas is the ageing of the population of farmers 58

As the adoption of more sustainable and innovative farming practices is inversely correlated with farm age, farm ageing induced by younger farmers' migration may lead to a lower uptake of environmentally friendly farming practices (Leonard *et al.*, 2017; Gaviglio *et al.*, 2016; Suess-Reyes and Fuetsch, 2016; Paracchini *et al.*, 2015; Zagata and Sutherland, 2015; Bertoni et al., 2011; Van Passel *et al.*, 2007). It is thus clear the relevance of farm succession

(Duesberg et al., 2017; Leonard et al., 2017; Bertoni and Cavicchioli, 2016a). Such a claim is

supported by data (European Commission, 2012); in 2007, the ratio between young and old

farmers was 1 to 9 in the EU-27, even if these figures are quite scattered and differentiated in

each country (Zagata and Sutherland, 2015).

59

60

61

62

63

64

65

66

- in slowing down youth migration from rural areas, counteracting the ageing of the farmers
- 69 population and promoting sustainability and innovation in the agricultural sector.
- 70 For the abovementioned reasons, it is relevant to analyse to what extent such transfer takes
- 71 place and the most relevant features that affect the probability of transfer. However, it is
- 72 worth noting that—so far—farm succession has been often analysed mainly in isolation with
- 73 respect to the wider phenomenon of agricultural and farm labour migration. Therefore, it is
- 74 important to highlight how external factors (such as local labour market and surrounding
- 75 territorial conditions) may interact with such a process.

- 76 Gender and primogeniture issues in farm succession have been widely explored from a
- 77 qualitative viewpoint (Chiswell, 2016; Fischer and Burton, 2014; Gasson et al., 1988;
- 78 Whatmore et al., 1987). However, the role of child gender, and especially birth order, has
- 79 been less frequently considered in the analysis of farm succession determinants using
- 80 quantitative methods (probit and logit regression), while such a topic has been examined in
- 81 the management/business literature on family firms' succession.
- 82 In this context, our paper is at a crossroads with different strands of literature. We merge
- 83 traditional literature on farm succession determinants (mainly at the farm level) with the
- occupational choice theory—OCT, hereafter (Mundlak, 1978)— considering the intention of
- 85 potential heirs to take over the family business as a complement to searching for employment
- outside of the agricultural sector (Bertoni and Cavicchioli, 2016b;. Olper et al, 2014). In doing
- 87 so, we make explicit the role played by the local labour market, the farm location and the
- 88 territorial features surrounding the farm in the intention of potential heirs to take over the
- 89 farm rather than to search for a non-farm job. As a further contribution to the existing
- 90 literature, we make explicit the effect of the birth order and the gender of potential successors
- 91 in the choice of taking over the family business (Ahrens et al., 2015; Sharma and Irving,

- 92 2005; Chrisman *et al.*, 1998). We analyse such effects and interactions in a sample of Italian
- 93 horticultural farms using logistic regression and looking for nonlinear effects.
- 94 The reminder of the paper is structured as follows: Section 2 presents the three pieces of
- 95 literature (traditional farms succession determinants; occupational choice theory (OCT); birth-
- order and gender effect in management/business) on which the paper is based; Section 3
- 97 illustrates the data, the variables and the applied methodology; Section 4 reports the main
- 98 results, which are discussed in Section 5; and Section 6 concludes.

99

- 2. Family farm succession analysis, the occupational choice, birth order and gender: a
- 101 brief review
- Recently, there has been a growing field of literature focusing on various aspects related to
- intra-family farm succession: the intra-family dynamics underlining the succession process
- 104 (Falkiner et al., 2017; Fischer and Burton, 2014), the intention and/or reluctance of elder
- farmers to retire (Conway et al., 2017; Conway et al., 2016), the identity and intention of
- potential farm successors to take over the family business (Morais et al., 2017a; Morais et al.,
- 2017b), the potential post-succession farm strategies (Ohe, 2017; Suess-Reyes and Fuetsch,
- 2016), and public policies affecting succession (Corsi, 2017, Mishra and El-Osta, 2008).
- Within such a broad topic, there is a long-established tradition of analysing the determinants
- of intra-family farm succession using an empirical approach, mainly at the farm level (Dudek,
- 2016; Corsi, 2009; Kerbler, 2008; Mishra and El-Osta, 2008; Glauben et al., 2004; Kimhi and
- Nachlieli, 2001; Stiglbauer and Weiss, 2000).
- However, the availability or the intention of each child to succeed the family farm has been
- rarely investigated (Cavicchioli et al., 2015; Aldanondo Ochoa et al., 2007; Mann, 2007;

Simeone, 2006). Using child-level data allows for the measurement of the effect of potential successors' characteristics on the probability of intra-family transfer. These features provide additional information, along with farm and farmers' characteristics. In greater detail, Mann (2007) tested the effect of individual and environmental factors on the potential heirs' willingness to take over the family farm in a sample of 454 male and female children in Switzerland. Male children's willingness was higher among those having at least a high school diploma and an increasing number of sons, while it was reduced by the amount of land owned. In line with previous farm-level analysis, Simeone (2006) found a negative relationship between child gender (female) and her probability to take over the family farm. In the same study, based on a sample of 225 farm children, farm holder education level (graduation), work intensity (full-time), and the share of rented land increased the probability of succession. In a sample of 195 children from 76 Spanish households, Aldanondo Ochoa et al. (2007) tested the determinants affecting child involvement in the farm (working full-time, part-time or not working) using an ordered logit model. They found that child education, the number of children in the household, farm acreage and the distance between the farm and the closest city discourage against the decision to work on the farm. They also found a nonlinear U-shaped relationship between child age and on-farm employment. Finally, Cavicchioli et al. (2015) examined which elements increase the probability of a child taking over the farm in a sample of 193 apple farm children in a northern Italian mountain region. Consistent with the findings of other authors, a lower succession probability (-19%) was found for female children. A negative effect was also noted based on the number of children on the farm (-5.8% for any additional child) and by children's education (high school diploma). On the other hand, farmer education (at least high school) increased the willingness of heirs to take over the farm by 14.6%.

115

116

117

118

119

120

121

122

123

124

125

126

127

128

129

130

131

132

133

134

135

136

137

Even if the likelihood of intra-family succession is influenced by internal factors linked to the farm and family members' features, an important role may also be played by the territorial and socio-economic context in which each farm operates. Particularly, two contextual factors are worthwhile to investigate in relation to the farm succession: the rural-urban relationships and the surrounding labour market conditions. Both of these factors may provide incentives or disincentives to keep working in the farming sector (generally in the family farms) or to migrate out of it. These incentives depend on the probability of finding an alternative non-farm employment, a higher income, and, more generally, a better quality of life in urban areas.

139

140

141

142

143

144

145

146

147

148

149

150

151

152

153

154

155

156

157

158

159

160

161

162

163

The relationship between farm succession and surrounding territorial socio-economic conditions has not been deeply investigated, with some exceptions. Aldanondo Ochoa et al. (2007) found an inverse relationship between the distance from the closest urban centre and the succession probability. In a farm-level analysis, Corsi (2009) found a direct effect of the relative labour size of the local agricultural sector on in-farm child employment and an opposite effect of the regional employment rate. In general, using variables describing local labour market conditions allows for the examination of intra-family farm transfer as a complemental phenomenon with respect to out-farm labour migration. In fact, farm succession may be considered a result of occupational choice made by potential heirs. Following OCT (Larson and Mundlak, 1997; Barkley, 1990; Mundlak, 1978; Todaro, 1969), the decision of farm household members to keep working in the agricultural sector depends on their expectations to maximize personal welfare. The key factors considered to make this choice are the income differential between the agricultural and non-agricultural sectors and the probability of finding a job in the non-farm sector. This probability depends, in turn, on the unemployment rate and the relative size of the non-agricultural sector (often approximated by the population density). Applying OCT, Olper et al. (2014) found that out-farm labour

migration depends on the variables related to labour market conditions (share of agriculture in the total labour force, unemployment rate), the income gap between agriculture and other sectors and the population density. Alasia *et al.* (2009) found similar results, testing the role of the same factors (except for income gap) in modelling off-farm labour choice in Canada. Following these authors, we chose to test such factors in our analysis on farm children succession.

164

165

166

167

168

169

170

171

172

173

174

175

176

177

178

179

180

181

182

183

184

185

186

187

188

In the current literature on farm succession, the role of birth order of potential heirs has not been yet explored. On the other hand, this aspect is analysed in many studies on firm performance and succession in the business and management domain.

Stavrou (1998) individuates four categories of factors influencing the decision process behind the involvement of a child in her/his family firm: family, business, personal, and market factors. Among family factors, which describe the interactions/relationships/dynamics among family firm members, birth order assumes a prominent role in the decision process of succession. Generally, first-order children tend to be more favoured in succession. There are several explanations for this finding. Goldberg and Wooldridge (1993) report that first-born children are more likely adopt their parents' beliefs and wishes, tending to identify themselves with the previous generation's behaviour. However, this issue is also strictly linked with family and social values and beliefs. In fact, as primogeniture remains again a distinctive feature of many cultures in spite of meritocracy, the decision to pass control of the firm to the first child may also be influenced by normative social concerns (Brockhaus, 2004; Chrisman et al., 1998). Sharma and Irving (2005) propose four bases of successor commitment, namely, the affective (based on personal desires), the normative (based on a perceived sense of obligation), the calculative (based on perceived opportunity costs) and finally, the imperative (based on perceived firm needs). Particularly, the relations between gender, birth order and succession pertain to normative commitments, as it can be seen as a sort of obligation of the

male heirs towards the family firm to prosecute the family business. This obligation can be grounded in familial norms related to the birth order of potential heirs, but in many cases, primogeniture could be socially institutionalized, being a popular practice that is difficult to overcome (Sharma and Rao, 2000). Furthermore, primogeniture may be strictly linked with norms related to the heir's gender. In a survey of Danish firms, Bennedsen et al. (2007) reports that primogeniture is often practised in relation to a male-line succession. Falkiner et al. (2017) reach a similar conclusion after interviewing a sample of Australian family firms. One of the main contributions that highlights the role of birth order of potential successors is given by Schenkel et al. (2016), who examines the relationship between the choice of successor and performance in a sample of Korean family firms. In their study, Schenkel et al. (2016) find that the attribution of managing responsibilities to successors in family firms is directly linked with the birth order of potential heirs, clearly favouring the first child at the expense of the next ones. This phenomenon is explained by the long-term reciprocity between the first-born potential heir and her/his parents, increasing the likelihood of the internalization of their values and the persistence of cultural norms related to primogeniture. The higher propensity of the first son with respect to other successors to adopt well-established family values and business vision may translate into a conservative and non-innovative behaviour of the young firm manager. In many cases, as detected by the same authors, this practice has a negative influence on firm performance, such that the first-child successor is more likely to be subsequently replaced in leading the firm than in situations in which the management of the firm is inherited by other siblings. Authors ascribe this result to a greater openness of nonfirst-child successors towards non-familial governance resources and external meritocracy. Finally, in reviewing the past literature on succession in family firms, Nordqvist *et al.* (2013) suggest focussing on the birth order of descendants, as it is a relatively unexplored topic.

189

190

191

192

193

194

195

196

197

198

199

200

201

202

203

204

205

206

207

208

209

210

211

Given the abovementioned background literatures, the contribution of the present paper is threefold: *i*) we nest OCT in farm succession analysis, making explicit the role of local labour markets and surrounding conditions in the propensity of potential heirs in carrying out the family business, and in doing so, we build upon and extend previous contributions, such as those of Corsi (2009) and Olper et al. (2014); *ii*) following the management and business firm succession literature, we test the role of gender and birth order on the willingness to take over the family farm; *iii*) we test to what extent gender, birth order effect and local labour market conditions interact and play a role in the probability of potential successors to continue in the family business.

3. Data and variables

We analyse the willingness of children to take over the family farm in its main determinants using survey data collected in 2010 among 362 farms associated with the most important consortium of horticultural producer organizations (POs) in Italy (AOP UNOLOMBARDIA). This sample covered approximately 95% of farms belonging to that consortium, and they were located in 5 Italian regions (Lombardy, Piedmont, Veneto, Emilia-Romagna and Campania). Considering this area of interest, our sample represents 8% of farms specialized in horticulture. Among these farms, 41.5% were specialized in ready-prepared fresh vegetables (RPFV), while the others were dedicated to fresh, frozen or semi-processed vegetables. The RPFV sector is regarded as excellent in the Italian horticulture landscape, with different features with respect to other horticultural farms. As RPFV incorporate a large amount of services and value added, they need large investments and a continuous propensity towards innovation to be produced. Consequently, a strict integration among farms and processors/retailers along the supply chain has interested the RPFV sector, along with a

clusterization of farms into specific POs, whose main task is to meet higher quality standards required by retailers and to improve coordination within the supply chain. According to specific analyses (Casati and Baldi, 2011), RPFV farms were located mainly in two regions (Lombardy and Campania) and consisted of approximately 700 specialized farms in 2010. Thus, our sample represents 21.5% of RPFV farms. In this sense, our sample is not random and overrepresents RPFV farms.

Starting from a sample of 362 horticultural farms, we used a sub-sample of 147 farms, in which the age of the farm manager was at least 50 years and there was at least one child aged 15 years old or over. There were 267 children aged at least 15 years, who represented the object of our analysis. Due to a lack of data for some variables, the number of children fell to 216, belonging to 118 farms.

The survey was not conceived to investigate the farm succession issue; rather, it was created for self-informative purposes of AOP UNOLOMBARDIA¹. However, it provides useful information about children's willingness to prosecute their family business, along with factors that are potentially influential in farm succession according to the literature (Bertoni and Cavicchioli, 2016a). From survey data, we extracted a set of information on children, farm holders and farm characteristics. All variables were coded at the child level, representing the statistical unit of our analysis. We integrated such data with specific variables representing the surrounding labour market and demographic conditions. These last variables were calculated at the Local Labour System level. The Local Labour System is an Italian statistical territorial unit, as defined by ISTAT (Italian Institute of Statistics), corresponding to a group of municipalities having homogeneous features in terms of labour market conditions.

-

¹ For further details and analysis on both AOP UNOLOMBARDIA and on the self-informative analysis see Frisio *et al.* (2012)

Different strategies may be adopted to assess whether intra-family succession takes place (Bertoni and Cavicchioli, 2016a, b). In fact, farm succession is directly observable only following the behaviour of the same farms over time, for example, through different series of agricultural census data (Stiglbauer and Weiss, 2000; Kimhi, 1994). A second-best alternative is to assume that a farmer's children currently working in the farm will take it over (Corsi, 2009; Aldanondo Ochoa *et al.*, 2007; Kimhi and Nachlieli, 2001). Another alternative is to collect information on the expectations of the farm holder and/or potential heirs about the farm succession process (Cavicchioli *et al.*, 2015; Kerbler, 2008; Aldanondo Ochoa *et al.*, 2007; Mann, 2007; Simeone, 2006; Kimhi and Nachlieli, 2001).

Given the cross-sectional nature of our survey, we chose the last option. As mentioned above, we took advantage of a survey not specifically designed for farm succession analysis but that nonetheless registered information on this topic. In particular, all the information on human capital, family labour and orientation to farm succession have been provided by a single interviewed person for each farm, usually the farm holder. This subject has been asked about the orientation to take over the farm for each child in the family. We are aware that this statement represents only a proxy of farm succession and that the expectations of the farm holder and/or children do not always turn in farm succession, as reported by Väre *et al.* (2010). However, according to other authors (Lobley *et al.*, 2010; Errington, 1998), the succession process takes place in a progressive fashion (*succession ladder*); this process may reduce the bias of using self-declared intention of potential heirs as a proxy of their future actual choice. In the sample of 216 children, 89 of them were declared to be willing to continue parental activity on the farm, with a child succession rate of 41.2%.

The list of variables used is reported in Table 1, while Table 2 provides descriptive statistics.

For each variable, previous studies using the same or similar variables and their estimated effects on farm succession are reported. For contributions for which the dependent variable was out-farm migration, the effects have been normalized with respect to farm succession.

Table 1 – Data and variables

Category	Variable	Definition	Unit of measurement	Previous studies using similar variables and their effect (+/-) on succession ¹
Dependent variable	Succession	Child is oriented to take over the farm	1=yes; 0=no	
Child	Child gender	Gender of the child	1= female; 0=male	Simeone (2006) (-); Cavicchioli <i>et al.</i> (2015) (-)
Child	Child age	The age of the child	Years	Aldanondo Ochoa et al. (2007) (US)
Child	Child order	The child order among farm holder children	1=the child is the first child of the farm holder; 2=the child is the second child of the farm holder; etc.	Stavrou (1998) (-); Schenkel et al. (2016) (-)
Farm and farmer	Farmer degree	Farmer has a degree	1=yes; 0=no	Simeone (2006) (+) Bertoni and Cavicchioli (2016b) (-)
Farm and farmer	Farm children	The number of children aged at least 15 years in the farm	Number of children	Aldanondo Ochoa <i>et al.</i> (2007) (-); Cavicchioli <i>et al.</i> (2015) (-); Mann (2007) (+)
Farm and farmer	Farmland	The area of the farm	Number of hectares	Aldanondo Ochoa <i>et al.</i> (2007) (+); Glauben <i>et al.</i> (2004) (+); Kihmi and Nachlieli (2001) (-)
Farm and farmer	Farm duration	Years since the farm foundation	Years	Bertoni and Cavicchioli (2016b) (+)
Farm and farmer	RPFV farm	The horticultural farm belongs to the ready prepared fresh vegetables (RPFV) branch	1=yes; 0=no	Kihmi and Nachlieli (2001) (-); Bertoni and Cavicchioli (2016b) (+)
Farm and farmer	Turnover_250	The farm annual turnover is over 250,000 EUR	1=the farm annual turnover is over 250,000 EUR; 0=otherwise	Corsi (2009) (+); Mishra and El-Osta (2008) (+); Aldanondo Ochoa <i>et al.</i> (2007) (+); Kerbler (2008) (+);
Farm and farmer	Growth	The farm annual turnover is growing over that of 2005	1= the farm annual turnover is growing over that of 2005; 0=otherwise	Mishra and El-Osta (2008) (+)
Farm and farmer	Distance	Distance from the headquarter of the producer organization	km	Aldanondo Ochoa et al. (2007) (-)

Farm and farmer	Rented land	Share of rented land on the total farmland	%	Simeone (2006) (+); Mann (2007) (+); Glauben <i>et al.</i> (2004, 2009) (-)
Farm and farmer	Emplwork	Share of hired workdays on total annual workdays in the farm	%	Kerbler (2008) (-)
Farm and farmer	Farm_costs/wor ker	The total farm production costs per worker	Thousands of euro per worker	Glauben et al. (2009) (-); Mishra and El-Osta (2008) (-)
Labour market and surrounding conditions	Popdens	The population density at the Local Labour Systems level	Inhabitants per sqkm	Alasia et al. (2009) (+); Olper et al. (2014) (-)
Labour market and surrounding conditions	Empl	The employment rate at the Local Labour Systems level	%	Corsi (2009) (-); Barkley (1990) (+); Alasia et al. (2009) (-); Olper et al. (2014) (+)
Labour market and surrounding conditions	Agrshare	The share of agricultural employment on total employment at the Local Labour Systems level	%	Barkley (1990) (-); Larson and Mundlak (1997) (-); Corsi (2009) (+); Olper et al. (2014) (+)
Labour market and surrounding conditions	Incgap	Income gap between non-agricultural sectors and agricultural sector in each province (NUTS 3). Income is measured as the ratio between gross value added of the sector and workers in that sector	Thousands of euro	Barkley (1990) (-); Larson and Mundlak (1997) (-); Olper <i>et al.</i> (2014) (-)
Labour market and surrounding conditions	Hills	Farm is located in the hills	1=yes; 0=no	Corsi (2009) (+); Glauben <i>et al.</i> (2004) (-)
Labour market and surrounding conditions	Regional dummies	Farm is located in a specific NUTS 2 region	1=yes; 0=no	

Abbreviations for nonlinear effects. BS: nonlinear bell-shaped. US: nonlinear U-shaped

Among children's characteristics, we consider gender, age and birth order of each potential heir. Farm and farmer characteristics include variables related to the physical and economic dimension of the farm—represented by *farmland* and *turnover_250*, respectively—and its duration (*farm duration*). We also tested variables related to the share of hired land and labour (*rented_land* and *emplwork*) and farm efficiency, directly measured by the variables

farm_costs/worker and growth and, more indirectly, measured by the variable distance. As

additional variables, we consider the education level of the farm holder and whether a farm is RPFV.

Among surrounding characteristics and labour markets features, we include in the model variables previously used in papers on employment choice between the non-farm and farm sectors (Olper et al., 2014). In particular, we test the hypothesis that a wider income differential (incgap) between the agricultural and non-agricultural sectors increases the opportunity cost to remain in the farming sector, thus reducing farm transfer probability. As the probability of finding non-agricultural employment is also influenced by the relative size of the sector, we added a variable representing the share of agriculture on total employment (agrshare). Theoretically, the bigger the share of the agricultural workforce in the examined area, the lower the probability should be of finding a job in other economic sectors. The same effect can be exerted by the employment rate (empl), which should increase the probability of finding an alternative job outside the family farm. Finally, an increasing population density (popdens) would reduce the transaction cost of finding an alternative job in the surrounding area, thus increasing the probability of succession. The last variable also approximates the degree of urbanization in the area around the farm, allowing for the examination of the effect of rural-urban linkages on children's succession. Therefore, the inclusion of population density allows for the connection of occupational choice, farm succession, and farm adaptation to the rural-urban interface (Inwood and Sharp, 2012; Zasada, 2011; Zasada et al., 2011).

315

316

295

296

297

298

299

300

301

302

303

304

305

306

307

308

309

310

311

312

313

Table 2 – Descriptive statistics of variables used in the analysis of farm succession

	Total children	Children without	Children with
Variable		succession	succession
	(cases=216)	(cases=127)	(cases=89)

	Mean	Standard Deviation	Mean	Standard Deviation	Mean	Standard Deviation
Succession	0.41	0.49				
Child gender	0.40	0.49	0.54	0.50	0.21	0.41
Child age	27.43	9.26	27.17	8.82	27.80	9.88
Child order	1.66	0.85	1.72	0.87	1.57	0.82
Farmer degree	0.09	0.28	0.12	0.32	0.04	0.21
Farm children	3.19	1.78	3.01	1.62	3.44	1.97
Farmland	38.44	43.50	36.21	33.55	41.62	54.71
Farm duration	32.25	23.65	29.91	21.74	35.60	25.89
RPFV farm	0.42	0.49	0.28	0.45	0.61	0.49
Turnover_250	0.50	0.50	0.40	0.49	0.64	0.48
Growth	0.33	0.47	0.35	0.48	0.30	0.46
Distance	68.74	150.78	74.44	158.18	60.60	140.01
Rented land	43.05	41.92	42.15	41.12	44.33	43.24
Emplwork	43.24	34.06	39.54	35.10	48.52	31.97
Farm_costs/worker	24.30	53.36	- 23.15	49.95	- 25.93	58.14
Popdens	439.88	517.09	387.66	538.42	514.40	478.14
Empl	47.09	5.09	46.92	4.78	47.33	5.52
Agrshare	6.21	4.02	6.79	4.30	5.38	3.44
Incgap	24.97	4.90	25.10	5.54	24.80	3.85
Hills	0.05	0.22	0.03	0.18	0.08	0.27
Campania Region	0.25	0.43	0.22	0.42	0.28	0.45
Piemonte Region	0.13	0.33	0.19	0.39	0.03	0.18
Veneto Region	0.05	0.21	0.05	0.21	0.04	0.21
Lombardia Region	0.55	0.50	0.51	0.50	0.60	0.49
Emilia-Romagna Region	0.04	0.19	0.03	0.18	0.04	0.21

4. Methodology

The declared intention of each potential heir in the family farms to take over the business represents our dependent variable, which is dichotomous (1=yes, 0=no). The shortcomings of and justifications for using such variable are presented in Section 3. Given the binary nature of our dependent variable, we use logit regression to estimate whether and to what extent some variables of interest (birth order, farm/farmer characteristics and labour market conditions) affect the likelihood of potential successors to continue farming (Scott Long and Freese, 2014).

The estimated effects of such relevant factors are computed, accounting simultaneously for the influence exerted by other covariates on the intention of taking over the family farm (*ceteris paribus*). The estimated effects (sign and magnitude) and their statistical significance on the willingness to continue farming are reported in the second and third columns of Table 3. The meaning of logit estimated parameters is not straightforward. For this reason, in Table 3, along with this information, we report two additional effects of the covariates on farm succession probability: the marginal effect at the means (MEM) and a semi-elasticity.

The MEM measures the probability change that a potential successor continues the family activity, as a consequence of a 1-unit change in the independent variable for which it is computed. When that variable is continuous/discrete, this change in probability is computed starting from the mean value of the variable of interest and keeping all the other covariates at their mean values, while when the explanatory variable is dichotomous, the MEM expresses the effect on probability caused by a change in the state of the variable (e.g., from male to female potential successors), with all other covariates at their mean values.

Obviously, a change in the status of a dichotomous variable is far stronger than a 1-unit change in a continuous variable. For this reason, the change in probability caused by a 1-unit change in a continuous variable (e.g., *farmland*, *distance*, *emplwork*) is not comparable with that caused by a change in the status in a dichotomous or a strongly discrete variable (e.g., *child_gender*, *farmer_degree*, *child_order*).

To assure comparability among the effects of different variables, we provide an additional indicator of probability effect: the semi-elasticity, measured as the probability change for a 1% increase in continuous and slightly discrete variables (last column of Table 3). This indicator makes the effects of continuous and slightly discrete variables comparable both in terms of unit of measurement and in terms of magnitude.

According to the aforementioned OCT and its recent applications to European agriculture (Olper *et al.*, 2014), local labour markets and surrounding conditions affect decisions to leave the agricultural sector in a linear manner; in particular, agricultural labour migration is fostered by increasing levels of the income gap between the agricultural and non-agricultural sectors, decreasing levels of unemployment in the economy and growing levels of population density. Following Bertoni and Cavicchioli (2016b), we consider potential successors' willingness to succeed as a complement of their choice to migrate out of the agricultural sector. For this reason, we include *incgap*, *popdens*, *agrshare* and *empl* to plug OCT into the farm succession analysis. In doing so, we also test the non-linear effects of these variables by entering their linear and squared terms. It is worth noting that for the abovementioned variables, both the MEMs and the semi-elasticities take into account their non-linear effects.

5. Results

The influence of each explanatory variable on the probability that a child is willing to take over the farm is shown in Table 3. The estimated model explains a large share of the variability in the dependent variable, with a pseudo R-squared of 0.55. The percentage of correct predictions is 87.5%. The variables with a statistically significant effect on the probability to take over the farm are those with a P > |z| value smaller than 0.1.

Table 3 - Results of estimated logit model of farm succession

Variables	Parameter estimates	P> z	Marginal effect at the means $(dy/dx)^{a,b}$	Pr change for 1% increase in x $(dy/\Delta 1\%x)^b$	
Child gender	-3.436	0.000	-42.818		
Child age	0.040	0.074	0.346	0.105	

Child order	-1.043	0.000	-9.109	
Farmer degree	-2.907	0.000	-52.594	
Farm children	0.272	0.098	2.378	
Farmland	0.046	0.000	0.400	0.169
Farm duration	0.032	0.037	0.276	0.098
RPFV farm	4.898	0.000	44.543	
Turnover_250	1.452	0.007	12.672	
Growth	2.117	0.000	15.267	
Distance	-0.002	0.000	-0.021	-0.016
Rented land	-0.011	0.140	-0.097	-0.046
Emplwork	-0.024	0.040	-0.214	-0.103
Farm_costs/worker	-0.024	0.000	-0.212	-0.057
Popdens	-0.007	0.000	-0.029	-0.144
Popdens squared	0.000	0.000		
Empl	25.640	0.000	16.619	5.814
Empl squared	-0.252	0.000		
Agrshare	-0.448	0.313	-3.911	-1.555
Incgap	-3.585	0.004	6.174	1.634
Incgap squared	0.086	0.007		
Regional dummies			Yes	
Altimetry dummies			Yes	
Number of observations			216	
Log-pseudolikelihood			55.605	
Pseudo R ²		(0.552	
% of obs. correctly classified			37.5%	
Yes=1		8	86.1%	
No=0		8	88.5%	

All variables referred to as children's characteristics affect the probability of succession. Particularly, the birth order of farm children (*child order*) is significantly associated with succession probability (MEM of -9.11%). The interpretation of this MEM is that the succession probability decreases by 9.11% as the variable *child_order* increases by 1-point from its mean value (1.66), keeping all the other variables at their mean value. Being such discrete variable, its MEM is not informative. For this reason, we have computed the change in succession probability passing from the first to the second child (-8.12%).

Child succession probability is deeply affected by his/her gender (*child gender*), being 42.8% lower for females with respect to their male counterparts. Succession probability grows by

0.105% as a consequence of a 1% increase in child age (semi-elasticity in the last column of Table 3), even though this variable is only significant at the 10% level. Unexpectedly, the number of potential successors in the farm family (farm children) increases the succession probability of each child, with a statistical significance near 10%. Moving to farm and farmer characteristics, the child succession probability decreases by 52.6% when the farmer holds a degree. On the other hand, this probability is higher among bigger farms both in physical (farmland) and economic terms. For farms having a yearly turnover greater than 250,000 Euro (turnover_250), the estimated MEM is +12.7%. Also, the farm duration influences the probability of succession; in fact, the older the farm, the higher the probability of child succession (7.87% succession probability change between a farm founded 20 years ago and another founded 50 years ago). Likewise, child succession is more likely in thriving farms. In fact, the variables growth and farm costs/worker are both statistically significant. Children living on farms whose turnover has increased since the year 2005 are more likely to inherit the farm (MEM=15.3%); the same finding applies to farms having lower costs per worker (farm_costs/worker). The more distant (variable Distance) the farm from the headquarters of the PO, the lower the child's probability of inheriting it. Furthermore, succession probability is 44.5% higher among RPFV farms than other horticultural farms. The share of hired labour (emplwork) discourages succession, while the rented land does not play any significant role. Finally, we test the effect of the local labour market and surrounding socio-economic conditions. All estimated parameters belonging to this category have a statistically significant effect (P<0.01), with the exception of agrshare. Furthermore, populars, empl and incgap exert a nonlinear effect on child succession. The population density of the neighbouring region has a negative linear effect and a positive effect of the squared term, yielding a U-shaped relation. The regional employment rate (empl) presents a sizeable linear effect that seems to counterbalance the negative effect of the nonlinear term, resulting in an overall MEM of

380

381

382

383

384

385

386

387

388

389

390

391

392

393

394

395

396

397

398

399

400

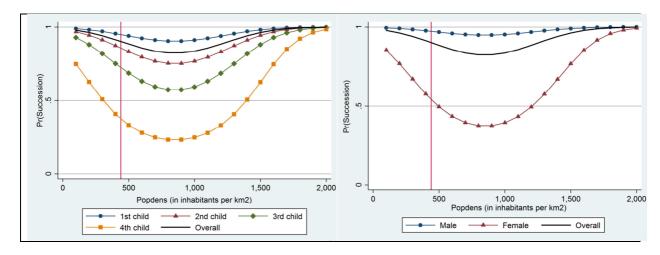
401

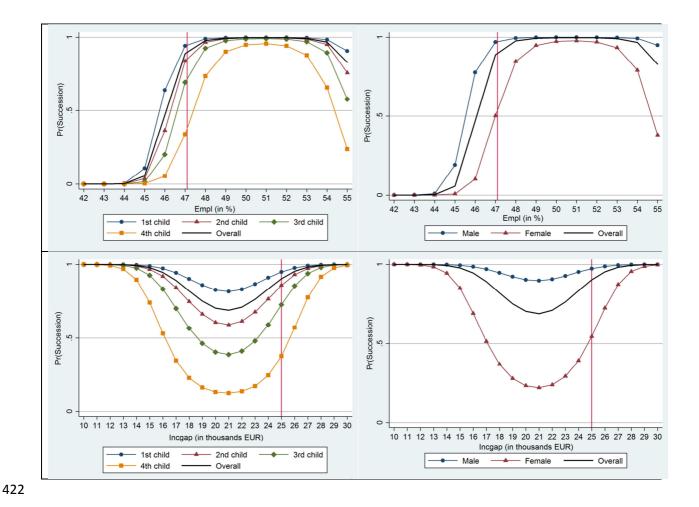
402

403

5.8%. Also, the relation between child succession and the income gap (*incgap*) is well described by a U-shaped relation, given by a negative estimated coefficient for the variable in level and a positive one for the quadratic specification. In this case, the estimated MEM is +1.6%. The magnitude of the semi-elasticities (last column of Table 3) of the surrounding context variables is higher than that of other covariates. Figs. 1-6 plot the effect of increasing values of labour market and context variables (*popdens*, *empl* and *incgap*) on child succession probability. These trends are split according to the gender (*child gender*) and the birth order (*child order*) of potential successors. Note that such plots report the child succession probability computed for different levels of labour market and surrounding conditions and children's characteristics, keeping all the other covariates at their mean values. As this last condition is unlikely, the plots have to be interpreted as indicators of trend lines rather than as precise quantifications of the probability of succession. Finally, we include in the model regional and altimetry dummy variables to control for unobserved territorial variability.

Figs. 1,2,3,4,5 and 6 – Change in child succession probabilities (by gender and birth order) for increasing values of population density, employment rate and income gap between the agricultural and non-agricultural sectors (vertical red line is the mean of the variables on the horizontal axis)





6. Discussion

In accordance with previous studies, we find several farm and farm household characteristics affecting children's willingness of take over the family farm. We also find significant effects of child-level characteristics and local labour market and surrounding conditions. We test determinants of farm succession at the child level, using the child orientation to prosecute the agricultural activity in his/her farm as a proxy of the succession. Furthermore, as the data used come from a survey designed for informative aims on horticultural farms belonging to a POs consortium, the results should be considered representative of Italian professional horticultural farms organized in POs. Furthermore, as stated in the data description, our sample is mainly representative of a particular category of professional horticultural farms, namely, RFPV. Therefore, our findings may be extended to and representative of this sub-

category of farms and, in general, professional horticultural farms, as the sample covers 8% of this group in the reference area. The extendibility of our results to the rest of the agricultural sector is debatable. However, as discussed below, our findings on the effects of farm and farmer characteristics on succession are consistent with previous evidence in the agricultural sector.

Our discussion starts by commenting on the effects of the variables that have been less explored in previous works on farm succession (e.g., child-level and labour market/contextual variables), both in isolation and in interaction. The effects of other farm and farmer characteristics will be discussed later.

6.1 Discussion I: the effect of birth order, gender and labour market conditions on child succession probability

According to our results, the highest probability of succession is associated with the first-born child on the family farm and decreases when moving to subsequent heirs by 9.11%. To the best of our knowledge, this finding is the first contribution that measures the birth-order effect on farm succession probability. We use this variable referring to the literature on firm succession. Our results are congruent with part of the firm succession literature (Falkiner *et al.*, 2017; Bennedsen *et al.*, 2007; Sharma and Irving, 2005; Chrisman *et al.*, 1998), suggesting that familial and social norms, which privilege first-born children, persist within the agricultural sector or at least among professional horticultural farms. However, our results provide different evidence with respect to another strand of literature in family firm succession, suggesting a switch of priorities from gender and birth order to attitudes and meritocracy (Brockhaus, 2004; Chrisman *et al.*, 1998; Drozdow, 1989).

Regarding other child characteristics, we find that the succession rate increases strongly if the potential heir is a male (+42% probability). This result confirms those of many studies in the agricultural sector, both at the farm level (Glauben et al., 2009; Kerbler, 2008; Glauben et al., 2004; Keating and Little, 1997) and at the individual level (Cavicchioli et al., 2015; Simeone, 2006). Such evidence may be due to the particular features of the sample examined (professional horticultural farms) that have a strong level of specialization and where diversification activities, such as direct selling and agritourism, are marginal. According to previous evidence (Sharpley et al., 2006; Benjamin and Kimhi, 2006; Cassel and Pettersson., 2015), such activities are those in which women working in agriculture are usually more involved. The evidence in family firm succession is mixed in determining the role played by both the gender and the birth order of potential heirs; some authors have found such characteristics (i.e., being male and the first-born heir) to be important in appointing the successor (Falkiner et al., 2017; Ahrens et al., 2015; Bennedsen et al., 2007; Sharma and Irving, 2005), while other scholars suggest that gender and birth order are less prominent in choosing successors (Brockhaus, 2004; Chrisman et al., 1998; Drozdow, 1989). The child's age is linearly correlated with farm succession, while the quadratic specification (not reported) does not give a significant result, in contrast to the findings of Aldanondo Ochoa et al. (2007), who detected a U-shaped relationship. However, the estimated linear coefficient is also significant only at the 10% level. The same level of significance (p=0.098) applies to the number of children in the family farm, whose effect is positive. This result seems counterintuitive, as the probability of individual succession is fostered by the number of other potential heirs, which is explainable by a competition effect among children. In fact, while in farm-level analyses (Bertoni and Cavicchioli, 2016b; Stiglbauer and Weiss, 2000), the number of children increase the succession probability previous studies at the child level

457

458

459

460

461

462

463

464

465

466

467

468

469

470

471

472

473

474

475

476

477

478

479

480

find the opposite result (Cavicchioli *et al.*, 2015; Aldanondo Ochoa *et al.*, 2007). However, our results are in line with those of Mann (2007), which suggests a positive relation between the number of male children on the farm and the probability of succession for each son.

482

483

484

485

486

487

488

489

490

491

492

493

494

495

496

497

498

499

500

501

502

503

504

505

506

The variables on the local labour market and neighbouring features (popdens, empl, agrshare, incgap) are used to plug OCT into the farm succession analysis. In this way, we treat the choice of potential successors to take over the family business as the counterpart (the opposite) with respect to their decision to find an off-farm job in a non-agricultural sector. According to OCT, the migration of workers from agricultural to non-agricultural sectors is influenced by the income gap between the two sectors, low levels of unemployment and high levels of population density (Olper et al., 2014; Larson and Mundlak, 1997; Barkley, 1990). The last two variables, along with the relatively smaller size of the agricultural sector, increase the probability of finding non-agricultural employment. Given that our dependent variable is the opposite of the choice to find non-agricultural employment, it is noteworthy that the expected effect of the labour market/territorial variables should be negative for populars, empl and inegap, while the expected effect should be positive for agrshare. We find a nonsignificant effect of the relative size of the agricultural sector (agrshare) on the individual decision to take over the family farm, while the other three variables play a significant role. The effects of income gap and population density are in line with those predicted by OCT applied to farm succession. On the other hand, the level of employment of the local labour market exerts a positive effect on the willingness to take over the family farm, which is not in line with the expected outcome. To better explore this discrepancy between expected and actual results, possible nonlinear effects of the three variables have been tested, with their linear and quadratic forms entered in our specification. It turned out that all three variables exert a significant nonlinear effect on the willingness to take over the farm. This result is quite innovative with respect to OCT, which assumes only linear effects.

To obtain a more accurate representation, we plot farm succession probability for increasing levels of population density (Fig. 1-2), local employment rate (Fig. 3-4) and income gap (Fig. 5-6) within the sample intervals of each variable. Furthermore, for increasing values of these variables, we compute separately the farm succession probability for different levels of *child order* (Fig. 1,3 and 5) and *child gender* (Fig. 2,4 and 6).

In all the three abovementioned cases, the nonlinear relationships result from a combination of anti-succession and pro-succession effects: the former are explained by OCT, while the latter are explainable by a pool of considerations, presented hereafter. Even if our results suggest a curvilinear relationship for each variable, the pro-succession or anti-succession effect may be prevalent, depending on how the observations are distributed before and after the turning point. For instance, looking at Fig. 1 and 2 (*popdens*), the main part of the observations lies in the decreasing branch of the plot, meaning that the anti-succession effect of population density is prevalent with respect to its pro-succession effect. In Fig. 3-4 (*empl*) the main part of the observations is in the increasing branch of the plot, suggesting that the pro-succession effect of employment rate is stronger than its anti-succession effect. In the plot of *incgap* (Fig. 5-6), the observations on the increasing branch are prevalent.

It is worth noting that increasing levels of population density first depress farm succession up to the turning point of the plot (until approximately 800 inhabitants per km2) and then promote it; however, the former trend is decisively prevalent and is in line with the antisuccession effect of *popdens*, predicted by OCT. For this reason, the effect of population density may be considered almost linear and negative. This result is divergent with respect to other previous contributions. For instance, Lange et al. (2013) found a correlation between farm continuity and the level of urbanization. According to Zasada et al. (2011), densely populated areas provide a beneficial environment for horticultural and greenhouse farms. The main argument of this line of contributions is that farms near urban centres (or at the rural-

urban interface) gain higher benefits from multifunctional and diversification activities (Zasada, 2011; Sharp and Smith, 2004). As our sample includes mainly professional horticultural farms, where such activities are relatively marginal, it is plausible that there are different effects of urbanization and population density on succession, compared to the abovementioned contributions.

Turning to the effect of *empl* (Fig. 3-4), farm succession is fostered below the threshold of approximately 51% of the employment rate (increasing branch of the plot). Such prosuccession effect of *empl* contrasts with its predicted role according to OCT and needs a different explanation. As in our sample, the employment rate is highly correlated (0.86) with per-capita income in non-agricultural sectors, the pro-succession effect of employment rate may be mediated by high levels of non-agricultural income. Most likely, the proximity to richer areas may provide the horticultural farms with higher market opportunities (Wästfelt and Zhang, 2016; Mackenbach et al., 2015; Inwood and Sharp, 2012; Jackson-Smith and Sharp, 2008; Gulati et al., 2007). Beyond the turning point, the anti-succession effect of the employment rate predicted by OCT countervails and overcomes its pro-succession effect.

The nonlinear effect of *incgap* on succession willingness diverges, in part, from what was expected. Our findings are congruent with theoretical expectations (linear negative effect) until a certain level of *incgap* (21,000 EUR), while differs beyond this threshold. The interpretation of these results is quite difficult, as it could rely on the pro-succession effect due to being localized in a relatively wealthy area with improved market opportunities for the farm. However, in our sample, the level of *incgap* and per capita non-agricultural income are not correlated.

The abovementioned non-linear effects of labour market and neighbouring conditions variables on child succession probability are differentiated by birth order (Figs. 1, 3 and 5)

and by gender (Figs. 2, 4 and 6). These nonlinear relationships are less pronounced for first-born and male potential successors, while they are more marked for non-first-born and female heirs. In general, as previously evidenced in Table 3, for changing levels of labour market and surrounding conditions variables, the estimated child succession probabilities are higher for first-born and male heirs, while they are lower for other siblings (non-first-born heirs and females).

6.2 Discussion II: the effect of farm and farmer characteristics on child succession probability

The probability of child succession is 52.6% lower on farms where the farmer holds a degree. Previous evidence is puzzling in this regard: some found a higher probability of succession when the farmer has a high school diploma (Cavicchioli *et al.*, 2015; Mishra and El-Osta, 2008; Kimhi and Nachlieli, 2001; Stiglbauer and Weiss, 2000) or a degree (Simeone, 2006), while others confirm our findings (Mishra *et al.*, 2010; Corsi. 2009). If a higher level of operator's education may foster farm economic performance and its attractiveness for a successor, on the other hand, it may increase the ability and openness of potential heirs to find alternative employment. In our case, the latter effect overcome the former. We find a significant effect of some farm characteristics on children's intentions of succession. The physical and economic dimension of the farm (variables *farmland* and *turnover_250*) increase the probability that a child will take over the farm, confirming the results of Glauben *et al.* (2004) and Aldanondo Ochoa *et al.* (2007) for the physical dimension, as well as the findings of other authors for the economic dimension of the farm (Bertoni and Cavicchioli, 2016b; Cavicchioli *et al.*, 2015; Mishra *et al.*, 2010; Corsi, 2009; Glauben *et al.*, 2009; Kerbler, 2008). Similar to Mishra and El-Osta (2008), we find that children living on farms with

increasing turnover over the past five years are more likely to take over the farm. We also test the effect of cost per worker (*farm efficiency*) on farm succession. Intuitively, the higher the production costs per worker, the lower the probability of a potential heir's succession. Also, the effect of the variable *distance* suggests that farms far from their PO headquarters are less likely to find successors, supporting the idea that higher costs due to logistic disadvantages play a role in succession dynamics.

The abovementioned evidence suggest that an heir's succession probability is higher among larger, thriving and more efficient farms; this notion is congruent with the higher succession probability among RPFV farms (+44.5%). This evidence suggests that a willingness to succeed is also influenced by individual gratification of operating in a stimulating and challenging working environment (along with the actual profitability of the farm). In our sample, this condition is most frequent among RPFV farms, which are more technologically advanced and inclined to innovation due to a closer interdependence within the supply chain (Russo Spena and Colurcio, 2010; Fouayzi *et al.*, 2006; Fearne and Hughes, 1999). Notably, in RPFV farms, the succession rate of male children (76%) is far higher than that of female children (34%), confirming a different effect of farm specialization on succession trajectories by gender.

The "age" of the enterprise since its foundation (farm_duration) increases the probability of child succession, confirming the farm-level results of Bertoni and Cavicchioli (2016b). This evidence has two non-mutually exclusive explanations. First, the child may feel himself/herself responsible for continuing and renewing a long family tradition (Hauck et al., 2016; Glauben et al., 2009). Second, a longer family business tradition allows for a greater accumulation of human capital and farm-specific skills, representing an incentive for younger farmers to prosecute farming activities.

We test the effect of the share of rented land (*rented land*), meant as a complement of family farm wealth. The rationale behind this approach is that intergenerational farm succession also implies a transfer of physical assets, along with skills and responsibilities (Grubbström and Sooväli-Sepping, 2012; Lobley, 2010; Lobley *et al.*, 2010; Calus *et al.*, 2008; Uchiyama *et al.*, 2008). We find that a higher share of rented land discourages child succession, confirming the results of Glauben *et al.* (2004, 2009) and contradicting those of Simeone (2006) and Mann (2007). Most likely, the land rented may not be available for future farming activity, representing a source of entrepreneurial risk for potential successors, thus discouraging them from taking over the farm. We find an inverse relationship between the share of hired labour and the probability of succession, explainable in terms of the discouraging effect of higher responsibilities and commitments in assuring a stable income for hired workers.

Conclusions

In this paper, we examine the drivers of farm transfer in a sample of Italian horticultural farms. Our contribution covers some relatively unexplored aspects of farm transfer related to the characteristics of potential successors (gender, birth order) and to patterns and dynamics of local labour markets and surrounding conditions. For this reason, the present paper is at a crossroads and merges three different strands of literature: *i*) farm succession analysis, *ii*) child gender and birth order effects in firm succession, and *iii*) farm labour migration/occupational choice theory. The last two aspects have also been analysed in their interaction.

We find that male and first-born potential successors are more likely to take over the family farm. Previous comparable results in business management firm succession are mixed: for some authors, gender and birth order are important characteristics in child succession, as a

consequence of familial and social normative beliefs. This phenomenon may also be the case for the agricultural sector, particularly for professional horticultural farms.

628

629

630

631

632

633

634

635

636

637

638

639

640

641

642

643

644

645

646

647

648

649

650

651

652

Using some local labour market and surrounding context variables (income gap, employment rate and population density), we plug the farm labour migration/occupational choice theory into the farm succession analysis. Our results are, in part, divergent from those predicted by farm labour migration theory, which points to a linear negative effect of these variables on farm succession. Unexpectedly, we find that increasing levels of income gap and population density exert a nonlinear U-shaped effect on child succession, while increasing rates of employment affect succession in a bell-shaped fashion. However, within each nonlinear relationship, there is one trend that is prevalent. For example, increasing levels of population density are mainly depressive of farm succession, in line with the prediction of OCT. On the other hand, increasing levels of the employment rate in the area surrounding horticultural farms tend to favour succession. Even if this finding is in contrast with OCT, it may be explained by the high correlation between employment rate and per-capita income in our sample. In fact, being located in proximity of wealthy areas may provide better market opportunities and services to professional horticultural farms that have become more attractive for potential heirs. On the other hand, beyond a certain threshold of economic prosperity, this pro-succession effect is counterbalanced by the attractiveness of nonagricultural employment for farmers' children. The most unexpected result is the prevalent pro-succession effect of income gap on heirs' willingness to take over the horticultural farms. In fact, according to OCT, the gap between non-agricultural and agricultural income should be the main driver of out-farm migration, and, consequently, its increase should discourage farm succession.

The nonlinear effects of labour market and contextual variables are more pronounced on the probability of child succession when potential heirs are female and non-first-born. Given the

importance of rural youth migration and female employment in agriculture, these interactions are worth examination in greater depth. Furthermore, the use of contextual and child-level variables allows for a more accurate estimation of the effect of farm and farmer characteristics on the probability of child succession.

The results of the present analysis are limited to and representative of a particular category of farms (professional horticultural) located in Italy and belonging to PO consortia. Despite the peculiarity of the sample examined, our findings confirm those of many previous studies, pointing to trajectories in child succession dynamics that are common to the entire farming sector. Nevertheless, these trends show a different intensity (in terms of, for instance, succession rate by gender) according to the field of specialization of the farms. In this respect, further research is needed to shed light on the effects of child characteristics and labour market/surrounding conditions on farm succession and youth migration in other farm typologies. In particular, it would be worth examining whether and to what extent the impact of birth order and gender on the probability of child succession changes across different farming typologies. Furthermore, as the characteristics of the successor may affect farm management, it would be advisable to measure the effect of birth order on the post-succession economic performance of the family farm. This analysis would allow for the testing of whether the persistence of familial and normative beliefs on primogeniture and male-line succession may represent a source of economic inefficiency in farm management.

Acknowledgements

Data used in this paper have been gathered in the research project "AOP UNOLOMBARDIA:

il primario avanzato-Progetto per lo sviluppo di una struttura a rete che assista la

- 676 'coopetizione' tra le filiere ortofrutticole aderenti ad AOP UNOLOMBARDIA", undertaken
- by the Rural Development Program of the Lombardy Region 2007–2013.

678

679

References

- Ahrens, J.P., Landmann, A., Woywode, M. (2015). Gender preferences in the CEO
- successions of family firms: Family characteristics and human capital of the successor.
- Journal of Family Business Strategy 6(2): pp. 86-103.
- Alasia, A., Weersink, A., Bollman, R.D., Cranfield, J. 2009. Off-farm labour decision of
- 684 Canadian farm operators: urbanization effects and rural labour market linkages. Journal of
- 685 Rural Studies 25: pp. 12-24.
- 686 Aldanondo Ochoa, A.M., Casanovas Olivy, V., Valmansa Sáez, C. 2007. Explaining farm
- succession: The impact of farm location and off-farm employment opportunities. Spanish
- 688 Journal of Agricultural Research 5(2): pp. 214-225.
- Barkley, A.P. 1990. The determinants of the migration of labor out of agriculture in the
- 690 United States, 1940-85. The American Journal of Agricultural Economics 72(3): pp. 567-573.
- 691 Bednaríková, Z., Bavorová, M., Ponkina, E.V. 2016. Migration motivation of agriculturally
- educated rural youth: the case of Russian Siberia. Journal of Rural Studies. 45: pp. 99–111.
- Benjamin, C., Kimhi, A. 2006. Farm work, off-farm work, and hired farm labour: estimating a
- 694 discrete-choice model of French farm couples' labour decisions. European review of
- 695 agricultural economics, 33(2): pp. 149-171.

- Bennedsen, M., Nielsen, K.M., Pérez-González, F., Wolfenzon, D. (2007). Inside the family
- 697 firm: The role of families in succession decisions and performance. The Quarterly Journal of
- 698 Economics 122(2); pp. 647-691.
- 699 Bertoni, D., Cavicchioli, D. 2016a. Process description, qualitative analysis and causal
- 700 relationships in farm succession. Perspectives in Agriculture, Veterinary Science, Nutrition
- 701 and Natural Resources 11(43): pp. 1-11
- 702 Bertoni, D., Cavicchioli, D. 2016b. Farm succession, occupational choice and farm adaptation
- at the rural-urban interface: The case of Italian horticultural farms. Land Use Policy 57: pp.
- 704 739-748
- 705 Bertoni, D., Cavicchioli, D., Pretolani, R., Olper, A. 2011. Agri-environmental measures
- adoption: New evidence from Lombardy region. In: A. Sorrentino, S. Severini, R. Henke
- 707 (Eds.), The Common Agricultural Policy After the Fischler Reform: National
- 708 Implementations, Impact Assessment and the Agenda for Future Reforms, Ashgate
- 709 Publishing, Surrey, UK: pp. 275-294
- 710 Bjarnason, T., Thorlindsson, T. 2006. Should I stay or should I go: migration expectations
- among youth in Iceland fishing and farming communities. Journal of Rural Studies 22: pp.
- 712 290–300
- 713 Brockhaus, R.H. 2004. Family business succession: Suggestions for future research. Family
- 714 Business Review 17(2): pp. 165-177.
- 715 Calus, M., Van Huylembroeck, G., Van Lierde, D. 2008. The relationship between farm
- succession and farm assets on Belgian farms. Sociologia Ruralis 48(1): pp. 38-56.
- 717 Cassel, S. H., Pettersson, K. 2015. Performing gender and rurality in Swedish farm tourism.
- 718 Scandinavian Journal of Hospitality and Tourism, 15(1-2): pp. 138-151.

- 719 Cavicchioli, D., Bertoni, D., Tesser, F., Frisio, D.G. 2015. What factors encourage intrafamily
- 720 farm succession in mountain areas? Evidence from an alpine valley in Italy. Mountain
- 721 Research and Development 35(2): pp. 152-160
- 722 Chen, R., Ye, C., Cai, Y., Xing, X., Chen, Q. 2014. The impact of rural out-migration on land
- use transition in China: past present and trend. Land Use Policy 40: pp. 101–110.
- 724 Chiswell, H.M. (2016). From generation to generation: Changing dimensions of
- 725 intergenerational farm transfer. Sociologia Ruralis.
- 726 Chrisman, J.J., Chua, J.H., Sharma, P. 1998. Important attributes of successors in family
- businesses: An exploratory study. Family business review 11(1): pp. 19-34.
- 728 Conway, S.F., McDonagh, J., Farrell, M., Kinsella, A. 2016. Cease agricultural activity
- forever? Underestimating the importance of symbolic capital. Journal of Rural Studies 44: pp.
- 730 164-176.
- 731 Conway, S.F., McDonagh, J., Farrell, M., Kinsella, A. 2017. Uncovering obstacles: The
- exercise of symbolic power in the complex arena of intergenerational family farm transfer.
- 733 Journal of Rural Studies 54: pp. 60-75.
- Corsi, A. 2009. Family farm succession and specific knowledge in Italy. Rivista di Economia
- 735 Agraria LXIV(1-2): pp. 13-30.
- 736 Corsi, A. 2017. Succession decisions in family farms and public policies in developed
- countries. In: Mishra, A.K., Viaggi, D., Gomez y Paloma, S., Editors, 2017. Public Policy in
- 738 Agriculture: Impact on Labor Supply and Household Income, Routledge, London

- 739 Demartini, E., Gaviglio, A., Bertoni, D. 2015. Integrating agricultural sustainability into
- 740 policy planning: a geo-referenced framework based on rough set theory. Environmental
- 741 Science and Policy 54: pp. 226–239
- Drozdow, N. (1989). Thinking that is intuitive to the boss must be chartered for the next
- 743 generation. Business Week Newsletter for Family-Owned Businesses 1(19)
- 744 Dudek, M. 2016. A matter of family? An analysis of determinants of farm succession in
- Polish agriculture. Studies in Agricultural Economics 118(2): pp. 61-67.
- Duesberg, S., Bogue, P., Renwick, A. 2017. Retirement farming or sustainable growth–land
- transfer choices for farmers without a successor. Land Use Policy 61: pp. 526-535.
- 748 Errington, A. 1998. The intergenerational transfer of managerial control in the farm-family
- 749 business: a comparative study of England, France and Canada. Journal of Agricultural
- 750 Education and Extension 5(2): pp. 123–36.
- 751 European Commission, 2012. Generational Renewal in EU Agriculture: Statistical
- 752 Background. EU Agricultural Economic Briefs No 6., Brussels.Falkiner, O., Steena, A.,
- 753 Hicks, J., Keogh, D. 2017. Current Practices in Australian Farm Succession Planning:
- 754 Surveying the Issues^. Financial Planning Research Journal: pp. 59-74
- Fearne, A., Hughes, D. 1999. Success factors in the fresh produce supply chain: insights from
- 756 the UK. Supply Chain Management: An International Journal 4(3): pp. 120-131.
- 757 Fischer, H., Burton. R.J. 2014. Understanding farm succession as socially constructed
- endogenous cycles. Sociologia Ruralis 54(4): pp. 417-438

- 759 Fouayzi, H., Caswell, J.A., Hooker, N.H. 2006. Motivations of fresh-cut produce firms to
- 760 implement quality management systems. Review of Agricultural Economics 28(1): pp. 132-
- 761 146.
- 762 Frisio, D.G., Ferrazzi, G., Tesser, F. 2012. Coopetition: a strategic model forhorticultural
- sector? The case of Lombardy Region. Acta Horticolturae 960: pp. 247–254
- Gasson, R., Crow, G., Errington, A., Hutson, J., Marsden, T., Winter, D. M. 1988. The farm
- as a family business: a review. Journal of agricultural economics, 39(1): pp. 1-41
- Gaviglio, A., Bertocchi, M., Marescotti, M.E., Demartini, E., Pirani, A. 2016. The social
- 767 pillar of sustainability: a quantitative approach at the farm level. Agricultural and Food
- 768 Economics 4:15
- Glauben, T., Petrik, M., Tietje, T., Weiss, C.R. 2009. Probability and timing of succession or
- 770 closure in family firms: A switching regression analysis of farm households in Germany.
- 771 Applied Economics 41: pp. 45-54.
- Glauben, T., Tietje, T., Weiss, C.R. 2004. Intergenerational succession in farm households:
- Evidence from Upper Austria. Review of Economics of the Household 2: pp. 443-461.
- Goldberg, S.D., Wooldridge, B. 1993. Self-Confidence and Managerial Autonomy: Successor
- Characteristics Critical to Succession in Family Firms. Family Business Review 6(1): pp. 55-
- 776 73.
- Graeub, B.E., Chappell, M. J., Wittman, H., Ledermann, S., Kerr, R.B., Gemmill-Herren, B.
- 778 2016. The state of family farms in the world. World Development: pp. 87, 1-15.

- 779 Grubbström, A., Sooväli-Sepping, H. 2012. Estonian family farms in transition: a study of
- 780 intangible assets and gender issues in generational succession. Journal of Historical
- 781 Geography 38(3): pp. 329-339
- Gulati, A., Minot, N., Delgado, C., Bora, S. 2007. Growth in high-value agriculture in Asia
- and the emergence of vertical links with farmers. In:. Swinnen, J.F.M, Editor. *Global supply*
- 784 chains: standards and the poor: how the globalization of food systems and standards affects
- 785 rural development and poverty, CABI, Wallingford, UK: pp. 98-108.
- Hauck, J., Suess-Reyes, J., Beck, S., Prügl, R., Frank, H. 2016. Measuring socioemotional
- wealth in family-owned and-managed firms: A validation and short form of the FIBER Scale.
- 788 Journal of Family Business Strategy 7(3): pp. 133-148.
- 789 Heggem, R. 2014. Exclusion and inclusion of women in Norwegian agriculture: Exploring
- 790 different outcomes of the 'tractor gene'. Journal of Rural Studies, 34: pp. 263-271.
- 791 Inwood, S.M., Sharp, J.S. 2012. Farm persistence and adaptation at the rural–urban interface:
- Succession and farm adjustment. Journal of Rural Studies 28: pp. 107-117.
- 793 Jackson-Smith, D., Sharp, J.S. 2008. Farming in the urban shadow: supporting agriculture at
- 794 the rural-urban interface. Rural Realities 2(4): pp. 1-12
- Johansson, M. (2016). Young women and rural exodus-Swedish experiences. Journal of
- 796 Rural Studies 43; pp. 291-300.
- Joosse, S., Grubbström, A. 2017. Continuity in farming-Not just family business. Journal of
- 798 Rural Studies 50: pp. 198-208.
- 799 Keating CN, Little HM. 1997. Choosing the successor in New Zealand family farms. Family
- 800 Business Review 10:157-171.

- 801 Kerbler, B. 2008. The influence of factors of the socio-geographical structure of mountain
- farms in Slovenia upon farm succession statuses and decisions. Acta Geographica Slovenica
- 803 48(2): pp. 278-292.
- 804 Kimhi, A. 1994. Optimal time of farm transferal from parent to child. American Journal of
- Agricultural Economics 76: pp. 228-236.
- 806 Kimhi, A., Nachlieli, N. 2001. Intergenerational succession on Israeli family farms. Journal of
- 807 Agricultural Economics 52(2): pp. 42-58.
- 808 Lange A, Piorr A, Siebert R, Zasada I. 2013. Spatial differentiation of farm diversification:
- 809 How rural attractiveness and vicinity to cities determine farm households' response to the
- 810 CAP. Land Use Policy 31: 136–144
- 811 Larson, D., Mundlak, Y. 1997. On the intersectoral migration of agricultural labour.
- 812 Economic Development and Cultural Change 45: pp. 295–319.
- Leibert, T. (2016). She leaves, he stays? Sex-selective migration in rural East Germany.
- Journal of Rural Studies 43: pp. 267-279.
- Leonard, B., Kinsella, A., O'Donoghue, C., Farrell, M., Mahon, M. 2017. Policy drivers of
- farm succession and inheritance. Land Use Policy 61: pp. 147-159.
- Lobley, M. 2010. Succession in the family farm business. Journal of Farm Management
- 818 13(12): pp. 839-851
- 819 Lobley, M., Baker, J.R., Whitehead, I. 2010. Farm succession and retirement: some
- 820 international comparisons. Journal of Agriculture, Food Systems and Community
- 821 Development 1(1): pp. 49-64.

- Mackenbach JD, Brage S, Forouhi NG, Griffin SJ, Wareham NJ, Monsivais P. 2015. Does the
- 823 importance of dietary costs for fruit and vegetable intake vary by socioeconomic position?.
- 824 British Journal of Nutrition 114: 1464-1470
- Mann, S. 2007. Tracing the process of becoming a farm successor on Swiss family farms.
- Agriculture and Human Values 24: pp. 435-443.
- Mishra, A.K., El-Osta, H.S. 2008. Effects of agricultural policy on succession decisions of
- farm households. Review of the Economics of the Household 6: pp. 285-307.
- 829 Mishra, A.K., El-Osta, H.S., Shalik, S. 2010. Succession decisions in U.S. family farm
- businesses. Journal of Agricultural and Resource Economics 35(1): pp. 133-152.
- Morais, M., Binotto, E., Borges, J.A.R. 2017a. Identifying beliefs underlying successors'
- intention to take over the farm. Land Use Policy 68: pp. 48-58.
- 833 Morais, M., Binotto, E., Borges, J.A.R. 2017b. Using the reasoned action approach to
- understand Brazilian successors' intention to take over the farm. Land Use Policy
- 835 Mundlak, Y. 1978. Occupational migration out of agriculture: a cross-country analysis. The
- Review of Economics and Statistics 60(3): pp. 392-398
- Nordqvist, M., Wennberg, K., Hellerstedt, K. 2013. An entrepreneurial process perspective on
- succession in family firms. Small Business Economics 40(4): pp. 1087-1122.
- Ohe, Y. (2017). Educational tourism in agriculture and identity of farm successors. Tourism
- 840 Economics
- 841 Olper, A., Raimondi, V. Cavicchioli, D., Vigani, M. 2014. Do CAP payments reduce farm
- labour migration? A panel data analysis across EU regions. European Review of Agricultural
- 843 Economics 41(5): pp. 843–873.

- Paracchini, M.L., Bulgheroni, C., Borreani, G., Tabacco, E., Banterle, A., Bertoni, D., Rossi,
- 845 G., Parolo, G., Origgi, R., De Paola, C. 2015. A diagnostic system to assess sustainability at a
- farm level: The SOSTARE model. Agricultural Systems 133: pp. 35–53
- Price, L. 2012. The emergence of rural support organisations in the UK and Canada:
- Providing support for patrilineal family farming. Sociologia ruralis, 52(3): pp. 353-376.
- 849 Russo Spena, T., Colurcio, M. 2010. A cognitive-relational view of innovation in the agri-
- 850 food industry: the fresh-cut business. International Journal of Innovation Management 14(02):
- 851 pp. 307-329.
- Schenkel, M.T., Yoo, S.S., Kim, J. 2016. Not All Created Equal: Examining the Impact of
- 853 Birth Order and Role Identity Among Descendant CEO Sons on Family Firm Performance.
- 854 Family Business Review 29(4): pp. 380-400.
- 855 Scott Long, J., Freese, J. 2014. Regression Models for Categorical Dependent Variables
- Using Stata. 3rd edition. Stata Press, College Station, Texas, USA. ISBN-13: 978-1-59718-
- 857 111-2
- 858 Sharma, P., Irving, P.G. 2005. Four bases of family business successor commitment:
- Antecedents and consequences. Entrepreneurship Theory and Practice 29(1): pp. 13-33.
- 860 Sharma, P., Rao, A.S. 2000. Successor attributes in Indian and Canadian family firms: A
- comparative study. Family Business Review 13(4): pp. 313-330.
- 862 Sharp, J.S., Smith, M.B. 2004. Farm Operator Adjustments and Neighboring at the Rural-
- Urban Interface. Journal of Sustainable Agriculture 23(4): pp. 111-131
- 864 Sharpley, R., Vass, A. 2006. Tourism, farming and diversification: An attitudinal study.
- 865 Tourism management, 27(5): pp. 1040-1052.

- 866 Simeone, M. 2006. Le determinanti del trasferimento intergenerazionale in agricoltura:
- 867 un'analisi empirica basata sulla stima di un modello logit. Rivista di Economia Agraria
- 868 LXI(4): pp. 519-539.
- 869 Stavrou, E.T. 1998. A four factor model: A guide to planning next generation involvement in
- the family firm. Family Business Review 11(2): pp. 135-142.
- 871 Stiglbauer, A., Weiss, C.R. 2000. Family and non-family succession in the Upper Austria
- farm sector. Cahiers d'Économie et Sociologie Rurales 54: pp. 5-26.
- 873 Suess-Reyes, J., Fuetsch, E. 2016. The future of family farming: a literature review on
- innovative, sustainable and succession-oriented strategies. Journal of Rural Studies 47: pp.
- 875 117-140.
- Todaro, M.P. 1969. A model of labor migration and urban unemployment in less developed
- countries. American Economic Review 59: pp. 138-148
- 878 Uchiyama, T., Lobley, M., Errington, A., Yanagimura, S. 2008. Dimensions of
- 879 intergenerational farm business transfers in Canada, England, the USA and Japan. The
- Japanese Journal of Rural Economics 10: pp. 33-48
- Van Passel, S., Nevens, F., Mathijs, E., Van Huylenbroeck, G. 2007. Measuring farm
- 882 sustainability and explaining differences in sustainable efficiency. Ecological economics
- 883 62(1): pp. 149-161
- Väre, M., Pietola, K., Weiss, C.R. 2010. The irrelevance of stated plans in predicting farm
- successions in Finland. Agricultural and food science 19: pp. 81-95

- Wästfelt, A., Zhang, Q. 2016. Reclaiming localisation for revitalising agriculture: A case
- study of peri-urban agricultural change in Gothenburg, Sweden. Journal of Rural Studies 47:
- 888 pp. 172-185.
- Whatmore, S., Munton, R., Little, J., Marsden, T. 1987. Towards a typology of farm
- 890 businesses in contemporary british agriculture sarah whatmore richard munton jo little.
- 891 Sociologia Ruralis, 27(1): pp. 21-37.
- Zagata, L., Sutherland, L.A. 2015. Deconstructing the 'young farmer problem in Europe':
- 893 Towards a research agenda. Journal of Rural Studies 38: pp. 39-51
- Zasada, I. 2011. Multifunctional peri-urban agriculture—A review of societal demands and
- the provision of goods and services by farming. Land Use Policy 28: pp. 639–648.
- Zasada, I., Fertner, C., Piorr, A., Sick Nielsen, T. 2011. Peri-urbanisation and multifunctional
- adaptation of agriculture around Copenhagen. Danish Journal of Geography 111(1): pp. 59-72